## Vidyadhan Scholarship Program Program Evaluation and Impact Assessment

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## **Executive Summary of Impact Assessment**

#### **1.1. Access to Education**

- Ability to complete higher education: 17% of beneficiaries at plus two level, 47% at UG level and 11% at PG level said that they would not have been able to pursue higher education without the scholarship
- Affordability of higher education: adequacy expressed by beneficiary parents is 92% of at plus two level, 22% at UG level and 25% at PG level

#### **1.2 Earning Capacity and Rates of Return**

- Average starting salary: Average annual starting (take-home) salary (based on a sample of 46 beneficiaries with average work experience of 3.2 years) was Rs. 1, 94,739
- *<u>Rate of return</u>*: Overall average rate of return in the first year of employment is 196%
- *Multiplier*: The overall multiplier for the first year of employment is 2.96
- <u>Average salary increase</u>: Average salary increase is 5% in the first 1-2 years of employment, 25% in 3-4 years, and 65% in 5 or more years. (Caution: Very small sample at 5 or more years' level)



- *Number of family members impacted*: The average family size is 4 and therefore average number of family members impacted per beneficiary is 3 (excluding the beneficiary)
- *Family annual income*: 88% of beneficiaries (approximately 9 out of 10) came from Below the Poverty Line (BPL)
- <u>The ability to multiply the family income</u> goes up with increase in work experience. 50% of those who have been employed for 1-2 years will be able to increase the family incomes to almost twice of the old income, while 50% of those with more than 5 years of experience will be able to take it up to more than thrice the old income

#### **1.3 Capabilities to Generate and Use Capitals**

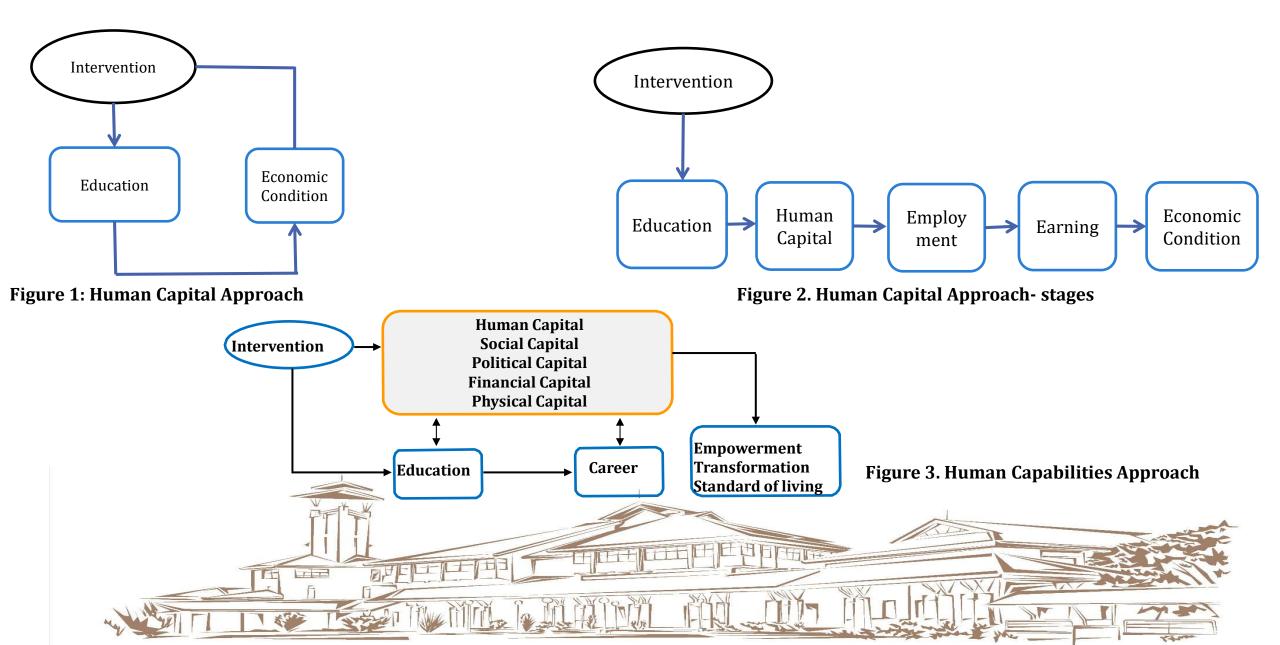
- *Human capital generated*: 82.4% beneficiaries (99.2% parents) felt that the knowledge and skills acquired during their higher education generated 'high' or 'very high' increase in their career potential, 77.6% (98.5% parents), in earning potential and 68.3% (98.5% parents) in knowledge and skills to guide others
- <u>Use of human capital</u>: 92.2% of employed beneficiaries (100% parents) were 'highly' or 'very highly' satisfied with their career progression and 71.4% (100% parents) with their current salary. 77.8% of beneficiaries (99.2% parents) said that they used their knowledge and skills to give educational/career guidance to siblings to a 'high' or 'very high' degree, 76.3% (94.4%) to the members of the extended family or community



- <u>Social capital generated</u>: 87.2% of beneficiaries (100% parents) felt that the receiving the scholarship and higher education generated 'high' or 'very high' increase in respect for them from the family and the 81.3% (100% parents) from the community. 86.7% of beneficiaries (94.7% parents) said that they maintained their old networks to a 'high' or 'very high' extent, and 82.4% (56.1% parents) made new social and professional networks.
- <u>Use of social capital</u>: 74.1% beneficiaries (99.2% parents) felt that their family's status rose in the society by a 'high' or 'very high' degree when they received the scholarship. 67.9% of beneficiaries (20.7% parents) were able to use their networks for their own educational and/or career advancement, 62.8% (19.1% parents) for siblings, 61.7% (48.9% parents) for the members of extended family or community
- **Political capital generated**: 71.3% of beneficiaries (34.1% parents) felt that their awareness of opportunities and rights and sources of institutional support has increased to a 'high' or 'very high' degree
- <u>Use of political capital</u>: 51.9% of beneficiaries (4.4% parents) felt that the beneficiaries have been able to use their awareness of opportunities and rights and sources of institutional support to a 'high' or 'very high' degree for themselves, 63.5% (14.9% parents) for their family, and 62.1% (8% parents) for community.



### **Background and Research Approach**



#### Human Capital Approach Vs. Human Capabilities Approach

Human Capital Approach	Human Capabilities Approach
Uni-dimensional view of Poverty: Poverty as depravity of economic recourses	Multi-dimensional view of Poverty: Poverty as depravity of economic as well as human, social, political and physical capitals
Education seen as a process of increasing the earning capacity of individuals	Education seen as capability building process enabling individuals to generate and use capitals
Measure of Impact: Earnings and Rate of return	Measure of Impact: Increase capabilities to generate and use human, social, political, financial and physical capitals
Preferred approach of economists and policymakers from 1960s to late 1980s	Preferred approach of economists, developmental agencies and policymakers from 1990s onwards



### **Impact indicators at three levels**

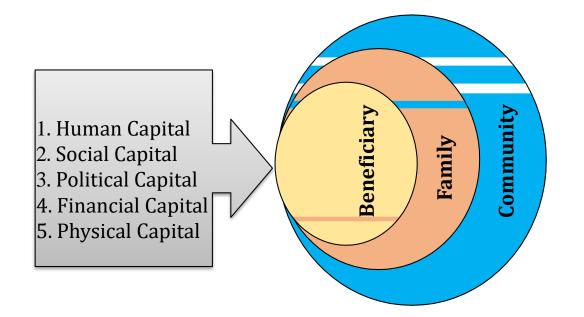
Indicators of Impact	Levels of Impact			
	Individual	Family	Community	
Access to education	Ability to complete higher education in the absence of scholarship	Affordability of higher education		
Earning capacity and Rate of return (Based on Human Capital Approach)	<ul> <li>Average starting salary         <ul> <li>Rate of return</li> <li>Multiplier</li> </ul> </li> <li>Average salary growth</li> <li>Projected multipliers</li> </ul>	<ul> <li>Average number of indirect beneficiaries</li> <li>Growth in Family Annual Income</li> </ul>		



	Individual	Family	Community
Capabilities	•Human capital: Career potential,	•Human capital: Use	•Human capital: Use of knowledge
to build and use	earning potential, ability to guide	of knowledge and skills to guide	and skills to guide members of
capitals	others	the siblings	extended family/community
(Based on Human	•Social capital: Respect from	•Social capital: Respect for the	•Social capital: Use of networks and
Capabilities	family and community, Social	family, use of networks and for	for educational/career advancement
Approach,	networks and use of networks for	educational/career advancement	of members of extended
specifically DFID's	educational/career advancement	of siblings	family/community
Sustainable	•Political capital: Awareness of	<ul> <li>Political capital: Awareness</li> </ul>	Political capital: Awareness
Livelihood Model)	opportunities and sources of	building and support to family to	building and support to members of
	support, Use of sources of support	use opportunities and sources of	extended family/community to use
	•Financial capital: Savings,	support	opportunities and sources of support
	Investments, Insurance and	•Financial capital: Financial	•Financial capital: Financial
	Pension	provisions for family and siblings	provisions for members of extended
	•Physical capital: House, Land,	<ul> <li>Physical capital: Contributions</li> </ul>	family/community
	Amenities	to build family assets	•Physical capital: Contributions to
			build assets of members of extended
			family/community



## Methodology



#### **Type of Respondents**

Type of respondent	Variations	Ν
Individual	Studying Employed	181
	Unemployed	
Family	Studying Employed	132
Community	Unemployed Common	18
	Total	331

Figure 4. Multi-dimension and multi-level model of data collection



## FINDINGS: PART1 - OVERALL IMPACT



## Access to Education (1)

	Beneficiaries	Parents	
Plus	17% (N=98)	8% (N=108)	
Two	(Would not enroll 6%, Would drop out 11%)	(Would not enroll 0%, Would drop out 8%)	
UG	47% (N=147)	12% (N=124)	
	(Would not enroll 10%, Would drop out 37%)	Would not enroll 1%, Would drop out 11%)	
PG	11% (N=27)	0% (N=4)	
	(Would not enroll 9%, Would drop out 18%)	(Would not enroll 1%, Would drop out 11%)	



## Access to Education (2)

	Parents	Alternate sources of Funding (In the order of frequency)	Range of amounts from other sources
Plus Two	92% (N=111)	Other sources such as friends, Family savings, Relatives, part time work, Bank loan	Rs. 5,000 - Rs.50,000 (Mean Rs.25890, N=9)
UG	22% (N=121)	Bank loan, Other sources (such as gold loan, friends, other scholarships, church trust etc.), Relatives, Family savings	Rs. 10,000 - Rs.6,00,000 (Mean Rs.1,82,752, N=94)
PG	25% (N=4)	Other sources, Relatives	Data not available



## **Earning Capacity**

	Ν	Mean
Average starting salary	46	Rs. 194739
Specialization-wise Averages		
Engineering	30	Rs. 185233
IT	21	Rs. 190048
Non-IT	09	Rs. 174000
Medicine	02	Rs. 270000
Nursing & other healthcare	06	Rs. 140500
Other bachelor degrees	03	Rs. 360000



## **Earning Capacity and Rates of Return**

Ν	Mean RoR
41	196%
30	153%
21	170%
09	116%
02	27%
06	135%
03	862%
	41 30 21 09 02 06



## **Earning Capacity and Growth in Family Income**

#### **Growth in Family Annual Income**

Annual Family Income(Rs.)	Ν	%
<50000	155	87.6%
50000-100000	18	10.2%
100000-150000	3	1.7%
>150000	1	0.6%

#### Growth in Annual Income for years of experience

Current Annual Family Income(Rs.)	1-2 years (N=20)	3-4 years (N=19)	>=5 Years (N=8)
Less than two times the old income	50%	0%	0%
Up to two times the old income	25%	32%	13%
Up to 3 times the old income	15%	32%	38%
More than 3 times the old income	10%	37%	50%



# **Enhancement and use of Social Capital**

	Beneficiaries	Family Members	Community Members
Enhancement to social capital			
Respect from family	87.2% (N=164)	100% (N=132)	100% (N=17)
Respect from community	81.3% (N=166)	100% (N=132)	100% (N=18)
Maintenance of old networks	86.7% (N=166)	94.7% (N=132)	87.5% (N=18)
Creation of new social and professional networks	82.4% (N=165)	56.1% (N=132)	27.8%(N=18)
Use of social capital			
Use of networks for own educational or career advancement	67.9% (N=162)	20.7% (N=111)	6.7% (N=18)



## **Enhancement and use of Human Capital**

	Beneficiaries	Family	Community
		Members	Members
Enhancement to human capital			
Career Potential	82.4% (N=170)	99.2% (N=132)	100% (N=18)
Earning Potential	77.6% (N=170)	98.5% (N=132)	100% (N=18)
Knowledge and skills to guide others	68.3% (N=167)	98.5% (N=131)	94.4% (N=17)
Use of human capital			
Satisfaction with career progress	92.2% (N=51)	100%	N/A
Satisfaction with current salary	71.4% (N=49)	100%	N/A



## **Enhancement and use of Political Capital**

	Beneficiaries	Family Members	Community Members
Enhancement to political capital			
Awareness of opportunities, rights and sources of support	71.3% (N=160)	34.1% (N=126)	66.7% (N=18)
Use of political capital			
Use of opportunities, rights and sources of support	51.9% (N=158)	4.4% (N=113)	6.7% (N=15)



## **Capabilities to Generate and Use Financial Capital**

		Beneficiaries		Parents
	Ν	Amounts	Ν	Amounts
<b>Fixed Deposits</b>	5	Range Rs.20000 – Rs. 100000,	6	Range could not be calculated because of insufficient
		Mean Rs.48000 (N=5)		information on the amounts. Mean Rs.60000 (N=1)
Other Savings	5	Range Rs.20000 - Rs. 200000,	1	Range could not be calculated because of insufficient
		Mean Rs.73500 (N=4)		information on the amounts. Mean Rs 2000 per month (N=1)
Investment in SIP/	5	Range Rs.100000-Rs.180000,	0	
Investment in		Mean Rs.140000 (N=2)		
share market				
Life insurance	5	Range for monthly contribution Rs.2500- Rs.3000 pm, policy amount Rs.30000- Rs.1000000, Mean monthly contribution Rs.2750 (N=2), Mean policy amount Rs.435600 (N=5)	2	Range could not be calculated because of insufficient information on the amounts. Mean Rs.3500 per month (N=1)

14.000

## **Generation and Types of Financial Capital**

Work Experience	Ν	Fixed Deposits	Other Savings	Investment in SIP/ Investment in Share market	Life insurance
1-2 years	24	2			
3-4 years	19				2
5 or more years	8	2	1	2	4

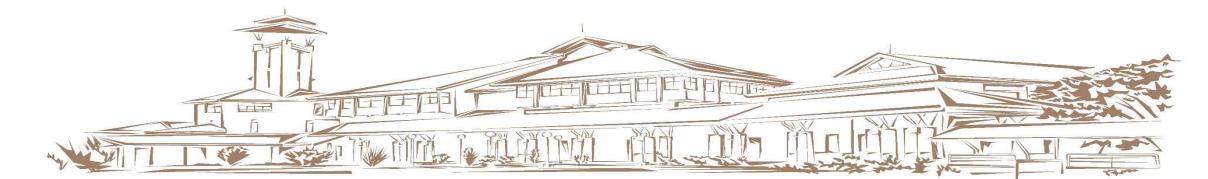


## **Generation and Types of Physical Capital**

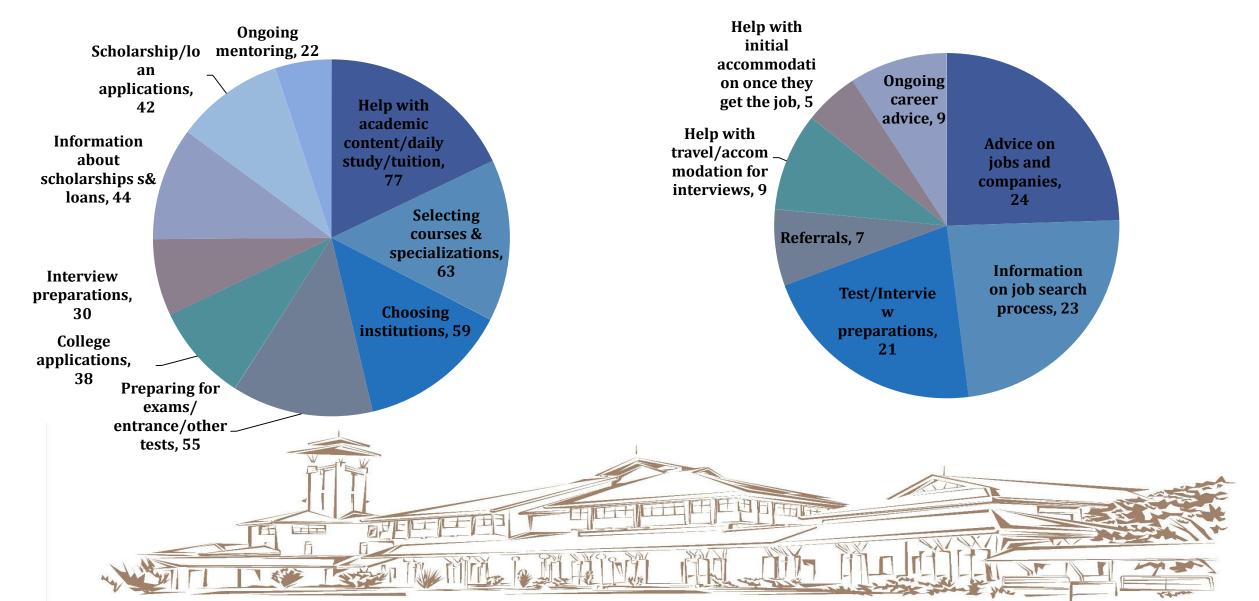
	Beneficiaries Total	-	<b>Work Experience</b> (numbers do not add up because not everyone had given data to calculate work experience)		
	-	<b>1-2 years</b>			
Amenities			<b>U</b>		
Vehicle	9	3	2	3	3
White goods(e.g. Fridge, A/C, washing machine, mixie, grinder, microwave etc.)	9	2	2	5	3
Electronics (TV/ music system, cell phone,	17	4	6	6	33
Assets					
House/ flat	5	2	1	2	1
Land	2	1		1	0

## **Capabilities to Generate and Use Capitals**

	Beneficiaries	Family members	Community members
Use of human capital			
Use of knowledge and skills to give educational/career guidance to siblings	77.8% (N=158)	99.2% (N=130)	94.4% (N=18)
Use of social capital			
Increase in family status	74.1% (N=162)	99.2% (N=132)	100% (N=18)
Use of networks for siblings' educational or career advancement	62.8% (N=156)	19.1% (N=110)	6.3% (N=16)
Use of political capital			
Building parents' and siblings' awareness of opportunities and rights and helping them to use sources of support	63.5% (N=159)	14.9% (N=113)	33.3% (N=15)



# Types of educational help provided to their siblings



Career related help provided by the employed beneficiaries to their siblings

## **Use of Financial Capital**

		Beneficiaries		Parents
Meeting recurring expenses	N	Amount	N	Amount
Support family with monthly contribution	30	Range Rs.2000- Rs.50000, Mean Rs.14404(N=20)	42	<ul> <li>Range Rs.1000 -Rs.25000, Mean Rs. 9460 (N=25),</li> <li>Full salary in 3 cases,</li> <li>According to needs rather than a fixed amount in 5 cases</li> </ul>
Contribution towards health care expenses of parents	9	Range Rs.10000 - Rs. 500000, Mean Rs.104143 (N=7)	0	



		Beneficiaries		Parents
Meeting Recurring Expenses ( cont)	Ν	Amount	Ν	Amount
Repayments of loans taken by parents	14	Range Rs.3000 - Rs. 250000, Mean Rs.56880 (N=9)	2	Data not shared
Contribution to siblings' marriage	5	Range Rs.6500 - Rs. 200000, Mean Rs.91625 (N=4)	0	
Contribution to health care expenses of siblings	2	Range could not be calculated. Mean Rs.200000 (N=1)	0	
Repayments of loans taken by siblings	1	Data not shared	0	



		Beneficiaries		Parents
Long term financial security	N	Amount	N	Amount
Health insurance for parents	8	Range Rs.2500 - Rs. 160000, Mean Rs.44375 (N=4)	1	Range could not be calculated. Mean Rs.3000 per month (N=1)
Life Insurance for parents	1	Range could not be calculated. Mean Rs.10000 N=1	0	
Pension scheme for parents	0		0	
Contribution to the starting of a venture by a parent	0		0	
Contribution to siblings' education	13	Range Rs.12000 - Rs. 300000, Mean Rs.81000 per annum (N=6)	14	Range Rs.5000 -Rs.6000, Mean Rs. 5333 per month, i.e. Rs.64000 (N=3), According to needs rather than a fixed amount in 9 cases
Contributing to the starting of a venture by a sibling	1	Range could not be calculated. Mean Rs.20000 N=1	0	

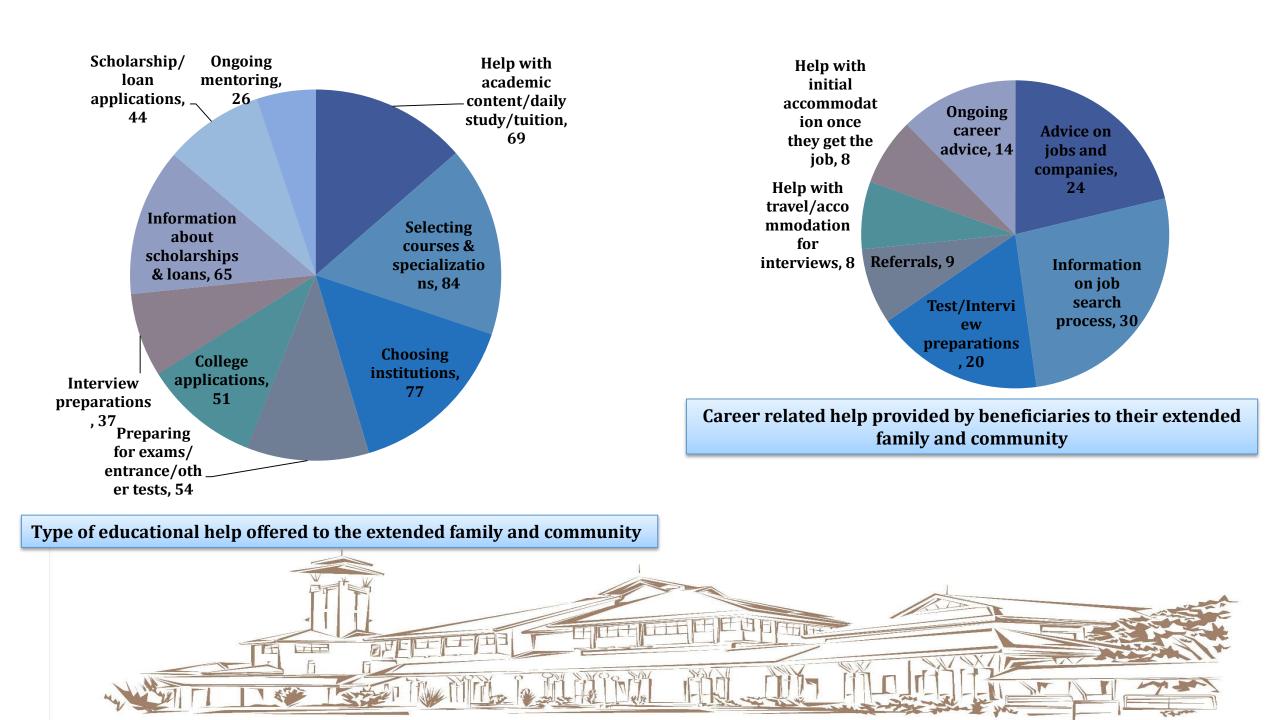
		Beneficiaries		Parents
Physical asset building	Ν	Amount	Ν	Amount
Building house	7	Range Rs.10000 -Rs.800000, , Mean	0	
		Rs.536667 (N=3)		
Housing loan for parents	2	Range could not be calculated, Mean	0	
		Rs.50000 (N=1)		
Renovation of house for	5	Range Rs.50000 -Rs.1500000, Mean	0	
parents		Rs.583333 (N=3)		



### **Use of Human, Social & Political Capitals**

	Beneficiaries	Family members	Community members
Use of human capital			
Use of knowledge and skills to give educational/career guidance to members of extended family/ community	76.3% (N=169)	100% (N=131)	94.4% (N=18)
Use of social capital			
Use of networks for educational or career advancement of members of extended family/ community	61.7% (N=167)	48.9% (N=131)	27.8% (N=18)
Use of political capital			
Building awareness among members or extended family/ community of opportunities and rights and helping them to use sources of support	62.1% (N=161)	8% (N=125)	16.7% (N=18)





### FINDINGS: PART2 – FACTORS AFFECTING IMPACT



### Gender

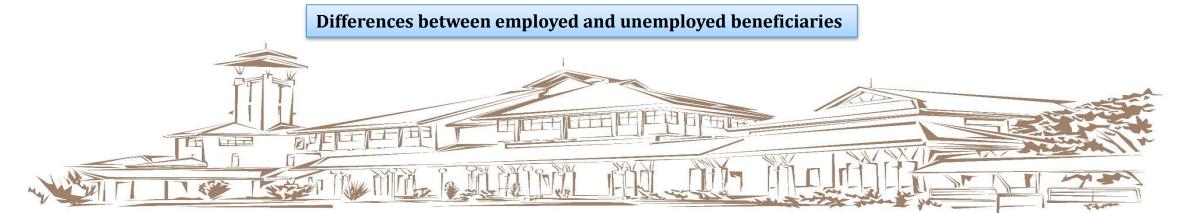
	Male	Female
Career Potential*	93.3% (N=60)	76.4% (N=110)
Earning Potential*	85.0% (N=60)	85.0% (N=60)
Knowledge and skills to guide others*	79.7% (N=59)	62.0% (N=108)
Use of knowledge & skills to guide siblings~*	80.4% (N=56)	76.5% (N=102)
Career Progress Satisfaction*	100.0% (N=13)	89.7% (N=39)
Average starting salary (Statistically not significant difference)	Rs. 196773 (N=11)	Rs. 191289 (N=35)
(* statistically significant difference )		

Gender differences in human capital



## **Employment Status**

	Still pursuing	Employed	Unemployed
Human Capital			
Career Potential*	88.0% (N=83)	84.3% (N=51)	65.7% (N=35)
Earning Potential*	80.7% (N=83)	82.4 % (N=51)	62.9% (N=35)
Knowledge and skills to guide others#*	76.8% (N=82)	63.3% (N=49)	54.3% (N=35)
Use of knowledge & skills to guide siblings*	76.3% (N=80)	83.7% (N=43)	74.3% (N=35)
Use of knowledge & skills to guide Community members* *statistically significant difference between Employed and unemployed #statistically significant difference between Still pursuing and Unemployed	75.9% (N=83)	85.4% (N=48)	66.7% (N=36)



	Still pursuing	Employed	Unemployed
Social capital			
Use of networks for own educational or career advancement*	76.3% (N=80)	66.7% (N=45)	51.4% (N=37)
Use of networks for siblings' educational or career advancement`*	67.1% (N=79)	66.7% (N=42)	48.6% (N=35)
Use of networks for community members' educational or career advancement*	68.3% (N=82)	64.6% (N=48)	43.2% (N=37)

	Still pursuing	Employed	Unemployed
Political capital			
Acumen for opportunities and sources of support*	74.4% (N=82)	73.8% (N=42)	61.1% (N=36)
Use of political capital for themselves`*	55.0% (N=80)	54.8% (N=42)	41.7% (N=36)
Use of political capital for parents and siblings*#	63.4% (N=82)	70.7% (N=41)	55.6% (N=36)
Use of political capital for community members*# *statistically significant difference between Employed and unemployed #statistically significant difference between Still pursuing and unemployed	70.7% (N=82)	65.1% (N=43)	38.9% (N=36)

	Still pursuing	Employed	Unemployed
Political capital			
Acumen for opportunities and sources of support*	74.4% (N=82)	73.8% (N=42)	61.1% (N=36)
Use of political capital for themselves`*	55.0% (N=80)	54.8% (N=42)	41.7% (N=36)
Use of political capital for parents and siblings*#	63.4% (N=82)	70.7% (N=41)	55.6% (N=36)
Use of political capital for community members*# *statistically significant difference between Employed and unemployed #statistically significant difference between Still pursuing and unemployed	70.7% (N=82)	65.1% (N=43)	38.9% (N=36)

#### Differences between employed and unemployed beneficiaries



## **Training and Mentoring**

	Neither	Training	Mentoring
Human Capital	%	%	%
Career Potential*	73.8% (N=65)	87.1% (N=31)	91.2% (N=57)
Earning Potential*	73.8% (N=65)	80.6% (N=31)	87.7% (N=57)
Knowledge and skills to guide others#*	67.7% (N=65)	53.6% (N=28)	80.7% (N=57)
Use of knowledge & skills to guide siblings*	79.7% (N=59)	74.1% (N=27)	81.8% (N=55)
Use of knowledge & skills to guide community members* *statistically significant difference between Training and Mentoring #statistically significant difference between Mentoring and neither	75.4% (N=65)	72.4% (N=29)	83.9% (N=56)

Beneficiary perception of capabilities after training and mentoring



	Neither	Training	Mentoring
Social Capital	%	%	%
Use of networks for own educational or career advancement*	55.6% (N=63)	71.4% (N=28)	80.0% (N=55)
Use of networks for siblings' educational or career advancement`*	57.6% (N=59)	59.3% (N=27)	72.7% (N=55)
Use of networks for community members' educational or career advancement* *statistically significant difference between Training and Mentoring	50.8% (N=65)	60.0% (N=30)	75.0% (N=56)

Beneficiary perception of capabilities after training and mentoring



	Neither	Training	Mentoring
Political Capital	%	%	%
Acumen for opportunities and sources of support#	67.7% (N=62)	80.0% (N=30)	79.2% (N=53)
Use of political capital for themselves#	43.5% (N=62)	62.1% (N=29)	63.5% (N=52)
Use of political capital for parents and siblings#	56.5% (N=62)	72.4% (N=29)	69.8% (N=53)
Use of political capital for community members*#	50.8% (N=65)	60.0% (N=30)	81.5% (N=54)
Salary Satisfaction* *statistically significant difference between Training and Mentoring #statistically significant difference between Neither and Mentoring	60.0% (N=25)	70.0% (N=10)	90% (N=10)

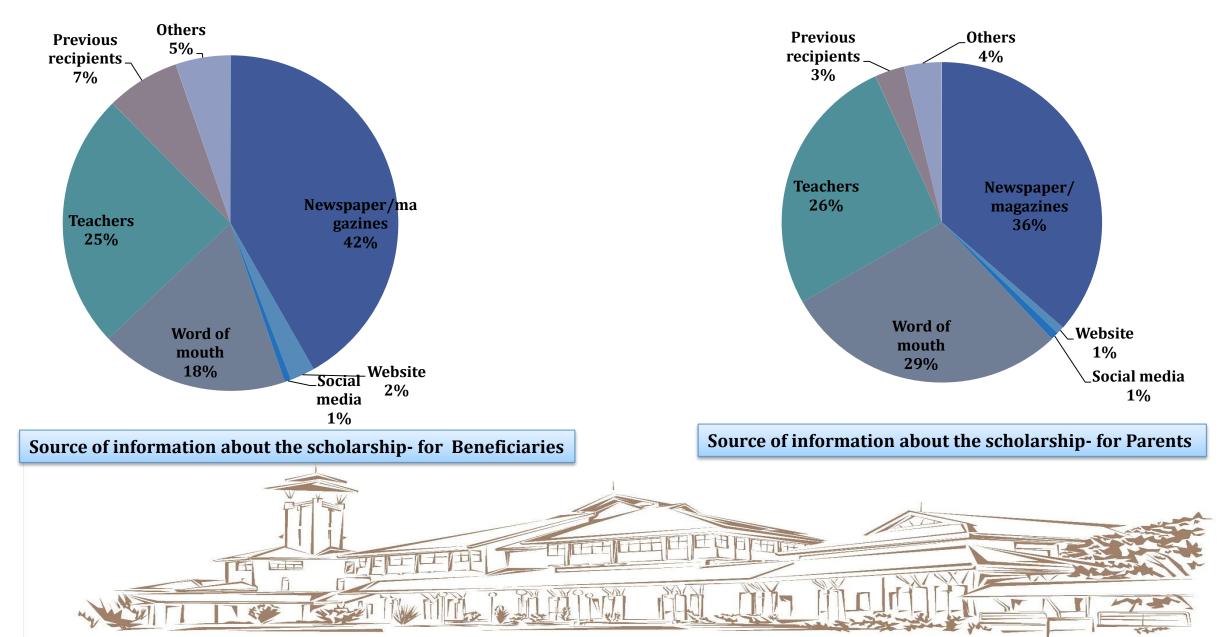
Beneficiary perception of capabilities after training and mentoring



### FINDINGS: PART3 – SUPPORT REQUIREMENTS TO ENHANCE IMPACT



### **Selection Process**

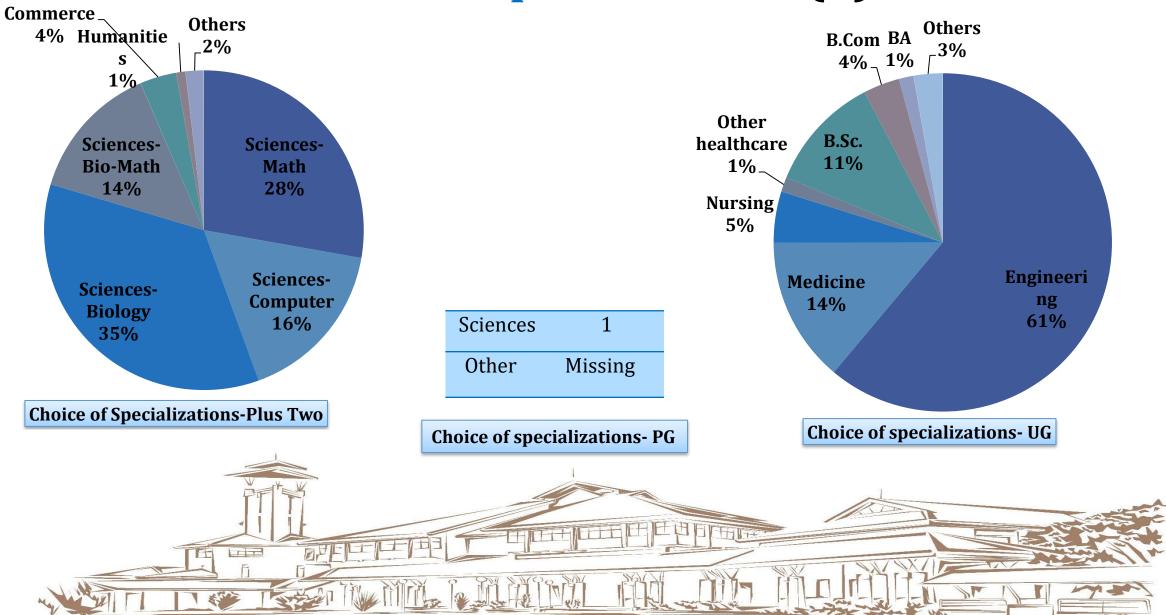


	Beneficiary Mean(N)	Male	Female	Parents
Full A+	2.18(180)	2.08(63)	2.23(117)	2.79 (130)
Written Test	2.67 (180)	2.73 (64)	2.63 (116)	2.92 (127)
Interview	2.85 (180)	2.94 (64)	2.79 (117)	2.92 (127)

Perceptions about current selection process



### **Choice of Specialization (1)**



## **Choice of Specialization (2)**

	Overall		
	Plus Two	UG	PG
Interest in the area	97	106	9
Good marks in related	41	32	1
subjects			
Advice from others	20	35	1
Job prospects	18	44	3
Social status of the potential	4	12	1
jobs			
Earning potential of the job	7	14	0
Made the choice without	0	3	0
knowing any of the above			

Reason for choice of specializations

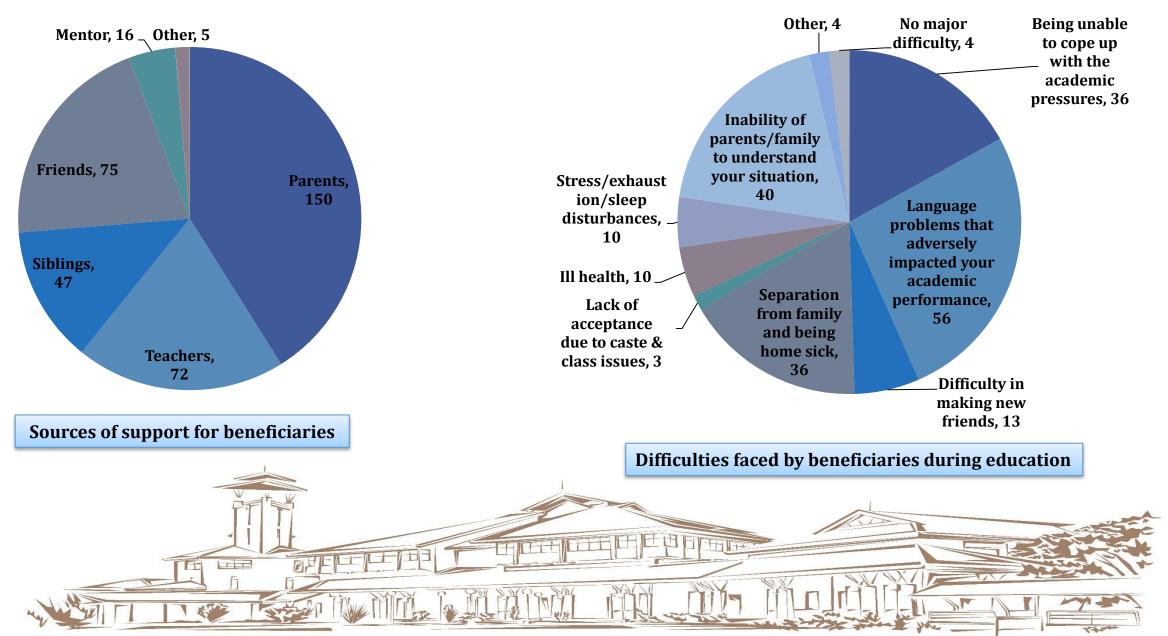
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BAFFE

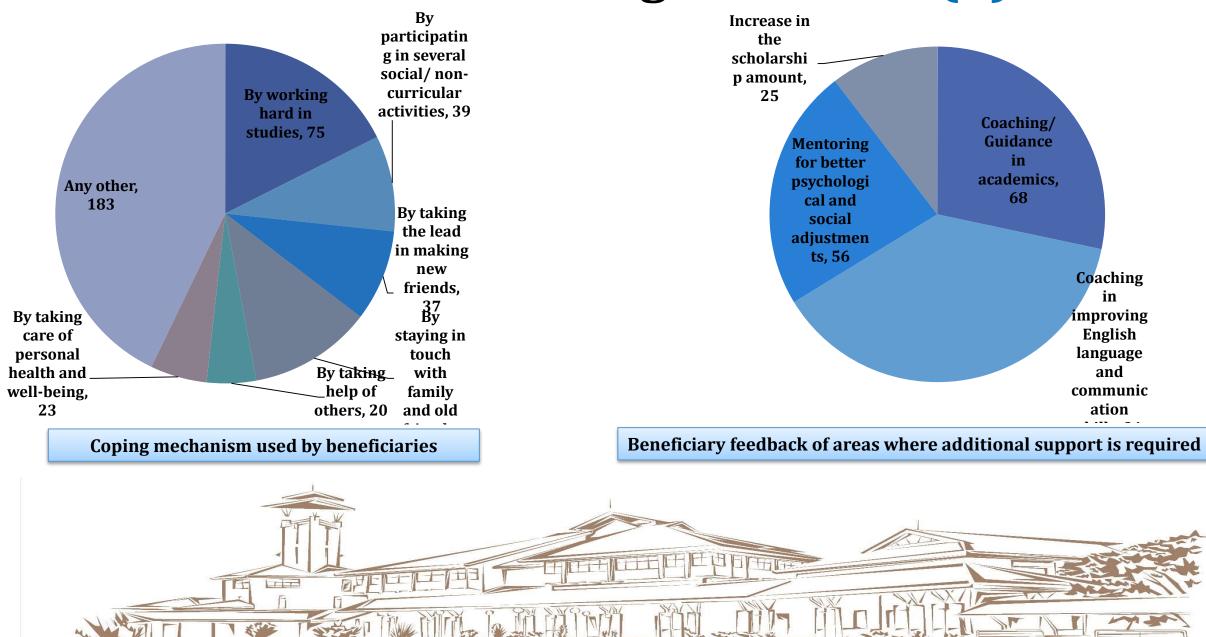
	Plus Two	UG	PG
Teachers	79	75	8
Parents	51	74	1
Siblings	24	51	0
Friends or Senior students	23	22	3
Previous recipients of scholarship	2	5	0
Vidyadhan mentors	4	10	0
Newspapers or magazines	5	17	1
Internet	5	19	1
Didn't have much access to information	1	4	0

Sources of information for choice of specialization

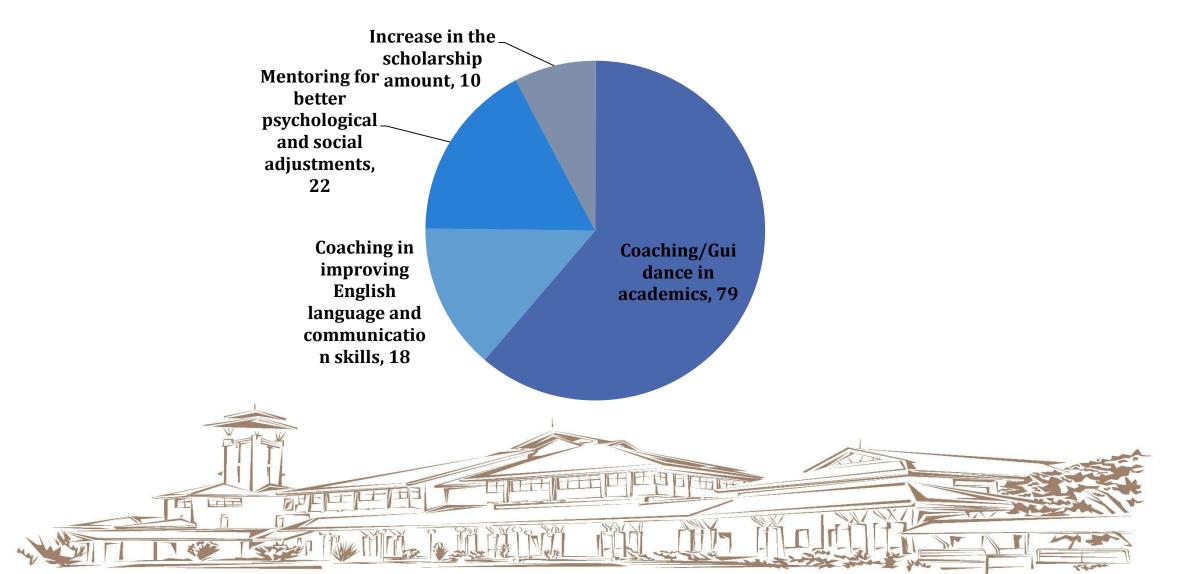
## **Issues faced during Education (1)**



## **Issues faced during Education (2)**



## **Parents Feedback: Areas of Additional Support**



### **Parental Support During Education**

	Ν	%
Not much, my child didn't let me know of difficulties	8	6.2
Not much, because I didn't know how to	0	0
Little bit, I tried to comfort him/her	97	75.2
A lot, I could give suggestions as to how to tackle the difficulties	24	18.6
Total	129	100.0

#### Parental support during education

	N
Orientation about higher	16
education, potential issues	
and solutions	
Support networks of	12
parents	
Mentoring for parents	80
Other assistance for	0
parents	
No special programme is	1
required for parents	

Parental need for support



### Job Search

#### Time taken for getting employed

	Employed		Uner	nployed
	Ν	%	Ν	%
Placed while studying	17	32.7		
Less than 6 months	16	30.8	8	28.6
6-12 months	17	32.7	11	39.3
More than 12 months	2	3.8	9	32.1
Total	52	100.0	28	100.0

LIE

BPELE

#### Difficulties faced during job search

	Employed	Unemployed
	Ν	N
Lack of awareness about where to find information about jobs	10	6
Lack of guidance about how to prepare for job interviews	15	9
Meeting the expenses for attending selection processes	7	3
Lack of jobs in your area of specialization	7	8
Difficulties in getting jobs in your preferred location	14	8
Other	1	0

## Job Search

#### Gender, location and employment status

	Emj	Employed		ployed
	Ν	%	Ν	%
Urban	23	44.2	15	38.5
Male	6	26.1	4	26.7
Female	17	73.9	11	73.3
Rural	29	55.8	24	61.5
Male	8	27.6	5	20.8
Female	21	72.4	19	79.2

#### Urban- Rural divide in propensity to get jobs

	Т	otal	Emj	ployed	Unem	ployed
	Ν	%	N	%	N	%
Urban	38	41.8	23	44.2	15	38.5
Rural	53	58.2	29	55.8	24	61.5

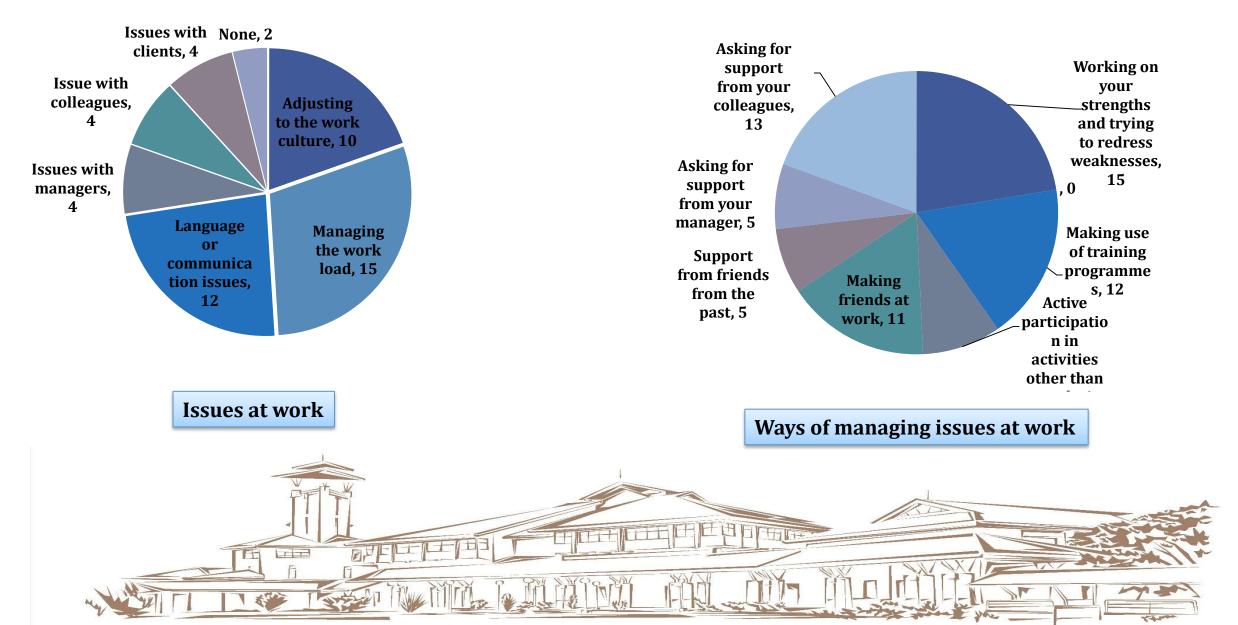
#### **Beneficiaries expectations of help**

	Unemployed		Still	
			pui	suing
	N	%	N	%
Help needed	18	78.3	75	95
Help not needed	5	21.7	4	5
Total	23	100.0	79	100

BAFF

LIP

### **Career Experience**



### **Career Experience**

#### Feedback on training and mentoring

	Ν	%
Not very relevant to work	1	6.3
Somewhat useful	7	43.8
Highly useful	8	50.0
Total	16	100.0

#### Need for continued support from Vidhyadhan

	Ν	%
Help needed	22	78.6
Help not needed	6	21.4
Total	28	100.0



## Recommendations

- 1. Clarifying the strategic approach
- 2. Increase the reach of the scholarship program
- 3. Developing training and mentoring to a full-fledged Capability Building Program
- 4. Achieving 100% employment
- 5. Ongoing tracking and monitoring



# **Recommendation 1: Clarifying the <u>Strategic Approach</u>**

Action point 1: articulating Vidyadhan approach as a 'Holistic Capability Building Approach'

Action Point 2: Developing an identity imagery for 'Vidyadhan Scholars' and assigning them roles in the scholarship program



# **Recommendation 2: Increase the reach of the scholarship program**

Action point 1: Using social and community organizations as channels of communication

Action point 2: Reconsidering application criteria Action point 3: No revision of scholarship amount



# Recommendation 3: Developing training and mentoring to a fullfledged Capability Building Program

Action point 1: Adopt a stage-wise delivery approach
Action point 2: Use web and mobile technology platforms
Action point 3: Creating Vidyadhan Alumni Network
Action point 4: Offering mentoring as a separate platform
Action point 5: Offering a Training and Support Network for parents



# Recommendation 4: Achieving 100% Employment

Action point 1: Providing support to those who are currently unemployed Action point 2: Providing guidance to those who are in the final year of their studies



# Recommendation 5: Ongoing Tracking and Monitoring

In future, it is advised that SDF keeps track of the following indicators to monitor the progress made and impact created.

- Rate of employment/unemployment among beneficiaries pursuing different specializations
- Initial salaries offered for each specialization and in each sector
- Periodic salary surveys to capture salary growth
- Periodic surveys of long term financial well-being of the beneficiaries

